2016-2018
BUDGET WORKSHOP

Budget Overview
Challenges, Choices and Changes Ahead
Where We’ve Been

20 years ago…..

• “…the Proposed Budget cuts many of our most popular community services, does little to protect our infrastructure of roads and facilities, continues erosion of…internal service departments…There is no General Reserve for economic downturns or natural catastrophes.”
Where We’ve Been

15 years ago….

• “…resource are adequate to maintain current service levels… address a portion of the backlog of facilities maintenance needs and to set aside funds for the Strategic Reserve…”
• “…some funding (for) modest… program expansion”
• Strategic reserve target ($25 million) projected by 2017-18
Where We’ve Been

10 years ago….

- Positive outlook
- Strategic Reserve funded up to $25 million goal
- “…Budget balanced without use of…year end (prior)...fund balance for the first time in recent years.”
- Discretionary revenue growth on pace with salary and benefit cost increases
Where We’ve Been

5 years ago...

• “…Proposed Budget closes a gap of $72 million…”
• “…reflects significant service level impacts…”
• “The County’s current budget challenges are not a one-year phenomenon”
• “The organization remains committed to fiscal stability…reduce…non-core, discretionary services while scaling back others.”
Where We are Today

• Still in long shadow of Great Recession
But:
• Stable fiscal situation
• Growth continues at moderate rate
• Fully funded Strategic Reserve
• Major milestones and long-term initiatives being fulfilled
What’s Different Now versus Then?

Board has, and continues to, address long-term initiatives and funding large liabilities

- Northern Branch Jail
- Enhanced Fire Safety
- Deferred Maintenance
- Pension fund unfunded liability
- Retiree health unfunded liability
- Workers Compensation Recovery plan
- Fully funded 30-day operations reserve

- Prior commitments limit funding for significant new costs or major expansions in near term

Prior commitments limit funding for significant new costs or major expansions in near term
What’s Different?

- Pre-Recession: County payment for unfunded pension liability: approx. 9% of payroll
- Post-Recession: closer to 20% of payroll; current rate reflects amortization policy
What’s Different?

Significant commitment of future, annual discretionary General Fund (and property tax revenue) to our major priorities

By FY2019-20, est. $39.2 M of GF

FY 2016-17, $39.8 M of GF

- Maintenance
- NBJ
- FTS = Prop Tax
- FY 2016-17
- DSS
- PH
- BW
- PW
- P&D
- CSD
- Ag

Budget Overview
Santa Barbara County....

- Provides significant services day in day out through our dedicated departments and employees
- Makes progress toward complex goals
- Faces challenging regulations, state and federal mandates, with many stakeholders
- Continues accountable, customer-focused and efficient and effective services
- Must continue with caution and realistic expectations
- Is in a positive and stable financial position due to the Board’s leadership, prudence and past choices
Purpose of Workshops

1. Review presentations from departments on FY 2016-18 Draft Budgets

2. Review “Special Issue” areas in select Departments
   - NBJ Transitional Staffing Plan Prior to Opening
   - Fire Tax Shift & Operational Progress
   - Affordable Care Act (ACA) Update
   - Update on Maintenance, Capital and Potential Debt Financing
   - Long Range Planning Work Program (P&D)

3. Receive public input

4. Provide direction to CEO on budget issues or to departments on Special Issues

Board funding decisions not required at this time
Timeline

- Workshops held early – more Board and public review prior to Recommended Budget completion
  - 1 month before release; 2 months before Budget Adoption hearings
- Materials – not intended to be inclusive of Recommended Budget
- Funding decisions – Budget Adoption Hearings scheduled for June
Challenges, Choices & Changes Ahead

- Continue the Board’s prior commitments
- Moderate revenue growth
- Continue rebuilding the organization and finances after the recession
  - Rebuilding financial reserves
  - Incrementally address organizational needs & unfunded liabilities
  - Meet new and existing mandates
  - Ensure core missions met
- Create a thriving and engaged workforce
- Create efficiencies in department operations through process improvements, technology, innovation
- Minimize service reductions and impacts to the public
- Strategically address new and emerging issues
Continue Board’s Prior Commitments

- Property tax shift to the Fire District
- Northern Branch Jail - Operations Fund
- Expanded resources maintenance needs
- Funding of existing labor agreements
Moderate Revenue Growth

- Property Tax growth assumed at approx. 4.5%
- State and federal revenues generally stable or slightly improving
- Exceptions:
  - State Highway Users Tax (gas tax) ($-2.9M)
  - Prop 172 –adj. to the base funding in FY 2015-16
- Oil Impacts – price per barrel impacts property tax
- Existing commitments - limit flexibility
- Unallocated, ongoing General Fund - est. $4.6M
- One-time – Still To Be Determined
- Federal Payment-In-Lieu - $1.6 M in FY 2015-16; uncertain in future
Revenue Trends
Countywide Revenue Trend

All County Funds Revenue Trend

- FY 2007-08: $712.2 million (3.6% growth)
- FY 2008-09: $735.0 million (3.2% growth)
- FY 2009-10: $734.4 million (-0.1% decrease)
- FY 2010-11: $749.7 million (2.1% growth)
- FY 2011-12: $775.6 million (3.5% growth)
- FY 2012-13: $766.7 million (-1.2% decrease)
- FY 2013-14: $842.8 million (9.9% growth)
- FY 2014-15: $836.0 million (4.4% growth)
- FY 2015-16: $872.5 million (5.3% growth)
- FY 2016-17: $918.6 million (2.9% growth)
- FY 2017-18: $945.1 million (5.3% growth)

- Revenue in millions
- % Change from Previous Year
- All Funds Revenue
General Fund Revenue Trend

- Large one-time revenues in FY 2014-15 and FY 2015-16 reduce normal growth in the following years

- Cost Allocation changes and RDA Dissolution

- 2011-12: 5.8% growth

- 2014-15: 4.1% growth

- 2015-16: 2.4% growth

- 2016-17 Rec: 1.8% growth

- 2017-18 Prop: 2.6% growth

- 2009-10: -0.3% decrease

- 2012-13: -0.5% decrease

- 2013-14: 0.2% increase

- 2014-15: 2.4% growth

- 2015-16: 1.8% growth

- 2016-17 Prop: 2.6% growth

- Revenue in millions:
  - FY 2008-09: $335.1
  - FY 2009-10: $334.1
  - FY 2010-11: $337.0
  - FY 2011-12: $356.5
  - FY 2012-13: $354.8
  - FY 2013-14: $355.3
  - FY 2014-15: $370.1
  - FY 2015-16: $379.1
  - FY 2016-17 Rec: $385.8
  - FY 2017-18 Prop: $395.7
Discretionary General Revenues

Discretionary General Revenue Trend

- Includes $6.4M (3.0%) in one-time State payment for mandated services
- Large one-time revenues in FY 2014-15 and FY 2015-16 reduce normal growth in the following years

Percentage Change from Previous Year:
- FY 2008-09: 1.0%
- FY 2009-10: -0.4%
- FY 2010-11: 0.5%
- FY 2011-12: 8.0%
- FY 2012-13: -0.9%
- FY 2013-14: 1.2%
- FY 2014-15: 7.8%
- FY 2015-16 Est. Actual: 1.7%
- FY 2015-16 Rec: 1.8%
- FY 2017-18 Prop: 3.6%

Revenues in millions:
- FY 2008-09: $198.0
- FY 2009-10: $197.2
- FY 2010-11: $198.2
- FY 2011-12: $214.0
- FY 2012-13: $212.1
- FY 2013-14: $214.8
- FY 2014-15: $231.6
- FY 2015-16: $235.5
- FY 2016-17: $239.8
- FY 2017-18 Prop: $248.5
Budget Overview

Property Tax Trends

General Fund - Property Tax Revenue Trend

- Start of the Fire Tax Shift

FY 2007-08: 7.2%
FY 2008-09: 4.3%
FY 2009-10: 0.6%
FY 2010-11: 0.5%
FY 2011-12: 1.2%
FY 2012-13: -2.5%
FY 2013-14: 3.9%
FY 2014-15: 4.5%
FY 2015-16: 3.7%
FY 2016-17: 3.8%
FY 2017-18: 3.7%
TOT & Sales Tax Revenue Trends

General Fund - TOT & Sales Tax Revenue Trend

Revenue (in millions)

FY 2007-08 $7.8
FY 2008-09 $7.3
FY 2009-10 $7.1
FY 2010-11 $7.5
FY 2011-12 $7.6
FY 2012-13 $7.0
FY 2013-14 $6.9
FY 2014-15 $8.6
FY 2015-16 Est. Actual $8.7
FY 2016-17 Rec $9.0
FY 2017-18 Prop $9.4
FY 2017-18 Prop $10.2
FY 2017-18 Prop $10.5

Budget Overview
Salary & Benefit Trends
FTE & Salary Expense Trends

Budget Overview
Salary & Benefit per Employee Trend

Total Cost Per Employee Trend

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Cost</th>
<th>% Change from previous yr</th>
</tr>
</thead>
<tbody>
<tr>
<td>07-08 Act</td>
<td>$96,702</td>
<td>6.8%</td>
</tr>
<tr>
<td>08-09 Act</td>
<td>$101,885</td>
<td>5.4%</td>
</tr>
<tr>
<td>09-10 Act</td>
<td>$106,217</td>
<td>4.3%</td>
</tr>
<tr>
<td>10-11 Act</td>
<td>$110,835</td>
<td>4.3%</td>
</tr>
<tr>
<td>11-12 Act</td>
<td>$119,083</td>
<td>7.4%</td>
</tr>
<tr>
<td>12-13 Act</td>
<td>$120,043</td>
<td>0.8%</td>
</tr>
<tr>
<td>13-14 Act</td>
<td>$123,221</td>
<td>2.6%</td>
</tr>
<tr>
<td>14-15 Act</td>
<td>$123,628</td>
<td>0.3%</td>
</tr>
<tr>
<td>15-16 Adj</td>
<td>$128,550</td>
<td>4.0%</td>
</tr>
<tr>
<td>16-17 Rec</td>
<td>$131,379</td>
<td>2.2%</td>
</tr>
</tbody>
</table>
Salary Trends (without Benefits)

Salary Cost Per Employee Trend

*Salaries and FTEs include contractors on payroll
Budget Overview

Pension Cost per Employee

Pension Cost Per Employee Trend

<table>
<thead>
<tr>
<th>Year</th>
<th>Act</th>
<th>$</th>
<th>% Change from previous yr</th>
</tr>
</thead>
<tbody>
<tr>
<td>07-08</td>
<td>Act</td>
<td>15,239</td>
<td>13.0%</td>
</tr>
<tr>
<td>08-09</td>
<td>Act</td>
<td>16,506</td>
<td>8.3%</td>
</tr>
<tr>
<td>09-10</td>
<td>Act</td>
<td>16,982</td>
<td>2.9%</td>
</tr>
<tr>
<td>10-11</td>
<td>Act</td>
<td>21,136</td>
<td>24.5%</td>
</tr>
<tr>
<td>11-12</td>
<td>Act</td>
<td>25,151</td>
<td>19.0%</td>
</tr>
<tr>
<td>12-13</td>
<td>Act</td>
<td>25,734</td>
<td>2.3%</td>
</tr>
<tr>
<td>13-14</td>
<td>Act</td>
<td>27,214</td>
<td>5.8%</td>
</tr>
<tr>
<td>14-15</td>
<td>Act</td>
<td>27,278</td>
<td>0.2%</td>
</tr>
<tr>
<td>15-16</td>
<td>Adj</td>
<td>28,158</td>
<td>3.2%</td>
</tr>
<tr>
<td>16-17</td>
<td>Rec</td>
<td>28,252</td>
<td>0.3%</td>
</tr>
</tbody>
</table>
Health Insurance Trends

Health Insurance Cost Per Employee Trend

<table>
<thead>
<tr>
<th>Year</th>
<th>Percent Change</th>
<th>Cost Per Employee</th>
</tr>
</thead>
<tbody>
<tr>
<td>07-08 Act</td>
<td>21.4%</td>
<td>$4,149</td>
</tr>
<tr>
<td>08-09 Act</td>
<td>1.8%</td>
<td>$4,222</td>
</tr>
<tr>
<td>09-10 Act</td>
<td>14.2%</td>
<td>$4,821</td>
</tr>
<tr>
<td>10-11 Act</td>
<td>10.5%</td>
<td>$5,327</td>
</tr>
<tr>
<td>11-12 Act</td>
<td>11.3%</td>
<td>$5,929</td>
</tr>
<tr>
<td>12-13 Act</td>
<td>4.0%</td>
<td>$6,165</td>
</tr>
<tr>
<td>13-14 Act</td>
<td>3.4%</td>
<td>$6,376</td>
</tr>
<tr>
<td>14-15 Act</td>
<td>4.8%</td>
<td>$6,682</td>
</tr>
<tr>
<td>15-16 Adj</td>
<td>24.2%</td>
<td>$8,302</td>
</tr>
<tr>
<td>16-17 Rec</td>
<td>10.9%</td>
<td>$9,206</td>
</tr>
</tbody>
</table>
Workers’ Comp. Trends

Worker's Comp Cost Per Employee Trend

- Change in reserving practice

<table>
<thead>
<tr>
<th>Year</th>
<th>Cost Per Employee</th>
<th>% Change from previous yr</th>
</tr>
</thead>
<tbody>
<tr>
<td>07-08 Act</td>
<td>$3,372</td>
<td>-1.1%</td>
</tr>
<tr>
<td>08-09 Act</td>
<td>$3,475</td>
<td>3.1%</td>
</tr>
<tr>
<td>09-10 Act</td>
<td>$2,637</td>
<td>-24.1%</td>
</tr>
<tr>
<td>10-11 Act</td>
<td>$2,369</td>
<td>-10.2%</td>
</tr>
<tr>
<td>11-12 Act</td>
<td>$2,494</td>
<td>5.3%</td>
</tr>
<tr>
<td>12-13 Act</td>
<td>$3,418</td>
<td>37.0%</td>
</tr>
<tr>
<td>13-14 Act</td>
<td>$3,721</td>
<td>8.9%</td>
</tr>
<tr>
<td>14-15 Act</td>
<td>$3,571</td>
<td>-4.0%</td>
</tr>
<tr>
<td>15-16 Adj</td>
<td>$3,809</td>
<td>6.7%</td>
</tr>
<tr>
<td>16-17 Rec</td>
<td>$3,762</td>
<td>-1.2%</td>
</tr>
</tbody>
</table>
Common Themes and Trends

- Funding increased salary & benefit costs
- Limited growth in outside funding (Federal, State and other)
- Retirements & workforce planning
- Software enhancements & new systems
- Security of facilities
Proposed Service Level Reductions

With improving economy, fewer budget reductions than in past years

Service Reductions:

- Sheriff – $1.0M reductions; close Santa Maria Branch Jail (un-fund 6.0 vacant FTE)
- County Counsel – $257k reduction of Senior Deputy County Counsel (1.0 vacant FTE)
- Public Works - $2.5M reduction in contracted road maintenance plan; $0.8M reduction in staff, supplies and equipment used for Road Operations (3.0 vacant FTE)
- DBW - $2.8M reduction in contracted inpatient beds
- Child Support – $146k reduction through attrition (1.7 positions)
Service Delivery Concerns

**Funding Concerns; Potential Structural Imbalances:**

- DBW – existing funding insufficient for current inpatient demand; new beds expected to improve capacity
- PW – loss of HUTA/gas tax funds requires unsustainable use of fund balance
- DA – Reduced Prop.172 and recording revenues combined with S&B and insurance increases requires unsustainable use of fund balance
- DSS – limited growth in Federal & State funding combined with increasing S&B costs and local match requirements requires unsustainable use of fund balance
Proposed Budget Saving (Efficiencies) and Expansion Requests

**Efficiencies:** GF =$608k; Non-GF=$694k
- Probation – increase use of CBO’s of non-custodial programs
- Probation – reduced need for word processing function
- Behavioral Wellness – reduced need of certain CBO services since implementation of the ACA

**Expansions:** Demand by departments for positions and service expansions beyond available revenue
- GF = $17.3M Ongoing
- GF = $11.8M Onetime
- 78.26 FTE’s (all funds)
Limited Unallocated Revenues

Discretionary Revenue and General Fund Commitments

Note: Fire, 18% Maintenance, and Jail amounts are shown cumulatively.

$13.0M Unallocated Revenue does not address forecasted GF department needs of $17.8M.
5-Year Forecast: General Fund and Special Revenue Funds

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Type 01 -- General</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>S -- Source of Funds</td>
<td>$ 401.1</td>
<td>$ 416.4</td>
<td>$ 413.1</td>
<td>$ 422.7</td>
<td>$ 435.7</td>
<td>$ 451.9</td>
</tr>
<tr>
<td>U -- Use of Funds</td>
<td>401.1</td>
<td>411.8</td>
<td>414.8</td>
<td>424.2</td>
<td>439.7</td>
<td>456.7</td>
</tr>
<tr>
<td>General</td>
<td>-</td>
<td>4.6</td>
<td>(1.7)</td>
<td>(1.6)</td>
<td>(4.0)</td>
<td>(4.8)</td>
</tr>
<tr>
<td>Fund Type 02 -- Special Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>S -- Source of Funds</td>
<td>575.0</td>
<td>595.9</td>
<td>581.5</td>
<td>590.4</td>
<td>587.6</td>
<td>602.7</td>
</tr>
<tr>
<td>U -- Use of Funds</td>
<td>575.0</td>
<td>595.9</td>
<td>591.0</td>
<td>602.7</td>
<td>603.4</td>
<td>622.1</td>
</tr>
<tr>
<td>Special Revenue</td>
<td>-</td>
<td>0.0</td>
<td>(9.5)</td>
<td>(12.3)</td>
<td>(15.8)</td>
<td>(19.4)</td>
</tr>
<tr>
<td>Net Financial Impact</td>
<td>$ -</td>
<td>$</td>
<td>4.6</td>
<td>$ (11.2)</td>
<td>$ (13.8)</td>
<td>$ (19.8)</td>
</tr>
</tbody>
</table>
## 5-Year Forecast: NFI by General Fund Department

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>021 -- District Attorney</td>
<td>-</td>
<td>-</td>
<td>(1.2)</td>
<td>(1.8)</td>
<td>(2.1)</td>
<td>(2.4)</td>
</tr>
<tr>
<td>022 -- Probation</td>
<td>-</td>
<td>-</td>
<td>(0.8)</td>
<td>(1.5)</td>
<td>(1.8)</td>
<td>(2.2)</td>
</tr>
<tr>
<td>032 -- Sheriff</td>
<td>-</td>
<td>-</td>
<td>(2.6)</td>
<td>(3.4)</td>
<td>(4.9)</td>
<td>(6.5)</td>
</tr>
<tr>
<td>041 -- Public Health</td>
<td>-</td>
<td>-</td>
<td>(0.5)</td>
<td>(0.5)</td>
<td>(0.8)</td>
<td>(1.0)</td>
</tr>
<tr>
<td>052 -- Parks</td>
<td>-</td>
<td>-</td>
<td>(0.3)</td>
<td>(0.5)</td>
<td>(0.6)</td>
<td>(0.8)</td>
</tr>
<tr>
<td>055 -- Housing/Community Development</td>
<td>-</td>
<td>-</td>
<td>(0.3)</td>
<td>(0.2)</td>
<td>(0.2)</td>
<td>(0.2)</td>
</tr>
<tr>
<td>057 -- Community Services</td>
<td>-</td>
<td>-</td>
<td>(0.0)</td>
<td>(0.0)</td>
<td>(0.0)</td>
<td>(0.0)</td>
</tr>
<tr>
<td>062 -- Clerk-Recorder-Assessor</td>
<td>-</td>
<td>-</td>
<td>(2.4)</td>
<td>(0.6)</td>
<td>(0.8)</td>
<td>(0.2)</td>
</tr>
<tr>
<td>063 -- General Services</td>
<td>-</td>
<td>-</td>
<td>(0.6)</td>
<td>(0.8)</td>
<td>(1.0)</td>
<td>(1.2)</td>
</tr>
<tr>
<td>991 -- General Revenues</td>
<td>-</td>
<td>4.6</td>
<td>8.2</td>
<td>9.4</td>
<td>10.8</td>
<td>13.0</td>
</tr>
<tr>
<td>All Other GF Departments</td>
<td></td>
<td></td>
<td>(1.2)</td>
<td>(1.8)</td>
<td>(2.6)</td>
<td>(3.4)</td>
</tr>
<tr>
<td>Net Financial Impact</td>
<td>-</td>
<td>4.6</td>
<td>(1.7)</td>
<td>(1.6)</td>
<td>(4.0)</td>
<td>(4.8)</td>
</tr>
</tbody>
</table>
## 5-Year Forecast: NFI by Special Revenue Fund

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>0042 -- Health Care</td>
<td>$</td>
<td>$</td>
<td>-</td>
<td>$ (0.1)</td>
<td>$ (1.6)</td>
<td>$ (2.4)</td>
</tr>
<tr>
<td>0044 -- Mental Health Services</td>
<td>-</td>
<td>-</td>
<td>(1.5)</td>
<td>(2.0)</td>
<td>(2.4)</td>
<td>(2.8)</td>
</tr>
<tr>
<td>0048 -- Mental Health Services Act</td>
<td>-</td>
<td>-</td>
<td>(2.4)</td>
<td>(3.2)</td>
<td>(4.0)</td>
<td>(4.5)</td>
</tr>
<tr>
<td>0055 -- Social Services</td>
<td>-</td>
<td>-</td>
<td>(4.0)</td>
<td>(3.3)</td>
<td>(4.3)</td>
<td>(5.5)</td>
</tr>
<tr>
<td>0056 -- SB IHSS Public Authority</td>
<td>-</td>
<td>-</td>
<td>(1.0)</td>
<td>(0.7)</td>
<td>(0.8)</td>
<td>(0.8)</td>
</tr>
<tr>
<td>0057 -- Child Support Services</td>
<td>-</td>
<td>-</td>
<td>(0.3)</td>
<td>(0.6)</td>
<td>(0.9)</td>
<td>(1.3)</td>
</tr>
<tr>
<td>All Other Special Revenue Funds</td>
<td>-</td>
<td>0.0</td>
<td>(0.2)</td>
<td>(0.9)</td>
<td>(1.0)</td>
<td>(1.2)</td>
</tr>
<tr>
<td><strong>Net Financial Impact</strong></td>
<td><strong>$</strong></td>
<td><strong>-</strong></td>
<td><strong>0.0</strong></td>
<td><strong>(9.5)</strong></td>
<td><strong>(12.3)</strong></td>
<td><strong>(15.8)</strong></td>
</tr>
</tbody>
</table>
Unfunded Liabilities

• Pension Costs
  • Amortization Plan to eliminate 2013 liability in 17 years
  • Unfunded liability increased $114M from $584M to $698M, primarily due to lower than targeted investment returns
  • Potential future increases (in FY 17-18 and beyond) pending market performance and SBCERS decisions in Fall 2016.

• Retiree Medical Cost
  • OPEB unfunded liability = $175M
  • Developed funding plan in FY 2015-16
  • Annual funding level of 4% of pensionable payroll
  • Fully funded in FY 2033-34 (if assumption met)
Continued Challenges/Risks

- Reduced State funding for Roads
- Northern Branch Jail Construction & Op. Costs
- Mental Health Inpatient Costs
- Technology/software upgrades
- Maintenance and unfunded capital needs
- Workforce planning and retention
- Right-sizing given past staff reductions
- Salary and Benefit increases
- Managing expectations
Summary: Looking Ahead to FY16-17 and Beyond

- Overall, stable, status quo budget (with exceptions in proposed service reductions noted)
- Positive financial outlook next year and in near term
- Moderate property tax growth assumption (4.7% in FY 2016-17; 4.5% assumed in subsequent years)
- Prior commitments reduce flexibility for ongoing expansion of services
- Limited unallocated revenues
- Emerging needs create challenges
- Within existing resources, County departments are able to provide high quality services and advance important goals
Next Steps

• Following workshops, CEO will finalize recommendations

• CEO and Auditor’s Office complete Recommended Budget - released May 12, 2016

• Budget Hearings (adoption) - June 13, 15 and 17, 2016
Recommended Actions

a) Hold budget workshops to receive presentations
b) Direct staff to proceed with budget development process
c) Provide direction, if any, regarding items to be included in the CEO’s Recommended Budget
d) Regarding P&D’s Proposed FY 16-17 Long Range Planning Annual Work Program
   i. Receive and Review
   ii. Provide direction to continue current projects and initiate recommended new projects
e) Regarding other Special Issues, provide direction as appropriate
f) Determine pursuant to CEQA Guidelines 15378(b)(4) that actions are not a project
Questions