Proposed FY 2011/12
Operating Budget

Weathering the Storm
and Charting a Course for the Future

June 13, 2011
Fiscal Year 2010/11

- A year of change
- Ongoing and unparalleled challenges
- Structural and long standing fiscal problems
- A new “normal”
Weathering the Storm

- New paradigm for service offerings and delivery
- High public expectation; low confidence in ability to deliver
- Several difficult fiscal years ahead
- Operate within our means
Weathering the Storm (cont’d.)

- Bring new energy to change the way we do business
- Seek and implement efficiencies
- Weathering the storm and charting a new course
- Commit to fiscal stability
- Balance current and future needs
Fiscal Year 2011/12
Proposed Budget

- Significant and severe service level impacts
- Balanced and reflects Board’s priorities
- Prepared with input from all department heads
- Focused on accountability, transparency, continuous improvement & innovative solutions
- Motivated by critical public outcomes
- “Rightsizing” of County government
Fiscal Year 10/11
Accomplishments

During these challenging times we have found innovative service solutions. As an example:

- Created the Community Services Department
- Increased the use of generic drugs to decrease costs
- Facilitated no cost Spanish-language translation services
- Enhanced services at Lake Cachuma and Jalama Beach
- Created successful training partnerships with Ventura and San Luis Obispo counties
Charting a Course

- Projected $72M Gap
- Ongoing and one-time solutions including:
  - $13M in expenditure reductions
  - $9M in revenue increases
  - $26M of service level and staffing reductions
  - $24M of one time funds
Charting a Course (cont.)

- Innovation leads to cost savings
  - Public Health Department’s Electronic Health Record (EHR)
  - Child Support Services Technology Improvements
  - Laguna County Sanitation
Charting a Course (cont.)

- Pursuing revenue solutions
- Continuing discussions with labor
- Reducing service levels and staffing
Planning for the Future

- Investing strategically to meet future County needs
  - Loss of one-time funds
  - Deferred maintenance of County facilities
  - Strong demands for social services, health and mental health services
  - Previously negotiated wage increases
  - Anticipated increases in the County’s retirement contributions
  - Lack of adequate jail capacity
Summary

- Proposed budget is “bare bones”
- Limited revenue and growing costs
- A new era
- Operating Plan guides, prioritizes and directs the organization