TO: Board of Supervisors

FROM: Department Director(s) Chandra L. Wallar, County Executive Officer
      Contact Info: Jason Stilwell, Assistant CEO/ Budget Director (x3413)

SUBJECT: Fiscal Year 2011-12 Recommended Operating Plan and Budget

County Counsel Concurrence
As to form: Yes

Auditor-Controller Concurrence
As to form: Yes

Recommended Actions:

It is recommended that the Board of Supervisors:

1. Approve final budget adjustments to the Fiscal Year 2011-12 Recommended Budget;
2. Delegate authority to the County Executive Officer to execute ongoing grants and contracts included in the Recommended Budget;
3. Authorize the County Executive Officer to approve ongoing contracts where amounts are up to 10% more or less than indicated amounts, or up to $5,000 more or less than indicated amounts on contracts under $50,000, without returning to the Board for approval; and
4. Adopt the Resolution of the Board of Supervisors entitled In the Matter of Adopting the Budget for Fiscal Year 2011-12

Summary Text:

The Fiscal Year 2011-12 Recommended Operating Plan and Budget is hereby submitted to the Board of Supervisors. The information in this letter, attachments, and hearing binder is provided to enable the Board to adopt a Fiscal Year 2011-12 operating plan and budget on June 17, 2011. Budget hearings are scheduled for the week of June 13-17, 2011 and if necessary, may be continued into the week of June 20-24, 2011.
Background:

<table>
<thead>
<tr>
<th>Budget at a Glance</th>
<th>2009-10 Actual</th>
<th>2010-11 Adopted</th>
<th>2010-11 Estimated</th>
<th>2011-12 Recommend</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$743.0</td>
<td>$758.4</td>
<td>$751.3</td>
<td>$750.2</td>
</tr>
<tr>
<td>Other Financing Sources</td>
<td>$103.5</td>
<td>$173.9</td>
<td>$125.1</td>
<td>$  94.1</td>
</tr>
<tr>
<td>Total Sources</td>
<td>$846.5</td>
<td>$932.3</td>
<td>$876.5</td>
<td>$844.3</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$747.1</td>
<td>$852.5</td>
<td>$797.1</td>
<td>$817.7</td>
</tr>
<tr>
<td>Designated for Future Use</td>
<td>$ 99.4</td>
<td>$ 79.8</td>
<td>$ 79.4</td>
<td>$  26.6</td>
</tr>
<tr>
<td>Total Uses</td>
<td>$846.5</td>
<td>$932.3</td>
<td>$876.5</td>
<td>$844.3</td>
</tr>
<tr>
<td>Staffing FTEs</td>
<td>4,064.7</td>
<td>3,888.0</td>
<td>3,954.2</td>
<td>3,682.4</td>
</tr>
</tbody>
</table>

The Fiscal Year 2011-12 recommended expenditures budget for all funds totals $817.7 million, a decrease of $34.8 million from Fiscal Year 2010-11 adopted expenditures budget and an increase of $20.6 million from Fiscal Year 2010-11 estimated expenditures. The Fiscal Year 2010-11 estimated expenditures are lower than the Fiscal Year 2010-11 budgeted expenditures primarily due to staffing vacancies and reduced spending on services and supplies. The recommended budget includes $26.6 million designated for future use. This brings total uses to $844.3 million for Fiscal Year 2011-12.

The proposed budget is balanced with Fiscal Year 2011-12 revenues of $750.2 million and prior year revenues that had been set aside for future use of $94.1 million, for a total source of funds of $844.3 million. The decrease in total Fiscal Year 2011-12 revenues of $1.1 million from the FY 2010-11 estimate of $751.3 is primarily attributed to reduced charges for services, offset by an increase in discretionary property tax revenue.

Staffing levels in the Recommended FY 2010-11 Operating Plan and Budget are 3,682 Full Time Equivalent (FTE) positions. This is a decrease of 206 FTE compared with 3,888 FTE in the FY 2010-11 Adopted budget.

Final Budget Adjustments

As is the case each year, events have occurred since the Recommended Budget was prepared which prompts staff to recommend adjustments to various appropriations and revenues. The recommended adjustments fall into two main categories listed here and detailed in Attachment A:

1. Re-budgeting appropriations included in the Fiscal Year 2010-11 budget, but not spent during the fiscal year, and moved to a designation via a Budget Revision during Fiscal Year 2010-11 for use in Fiscal Year 2011-12.

2. Other recommended changes adjust General Fund and non-General Fund budgets and do not increase General Fund Contribution amounts.

Attachment A is a list of all final budget adjustments recommended for approval by the Board.
Ongoing Grants and Contracts
The County has numerous ongoing grants and contracts that are renewed each year with the funding and expenditures approved by the Board during the annual budget hearings. The execution then becomes ministerial and can be delegated to the County Executive Officer, who will verify their inclusion in the Adopted Budget and sign for the County, thus reducing the number of administrative agenda items that come before the Board during the year. The Board has customarily delegated this authority to include grants and contracts where amounts are up to 10% more or less than indicated amounts, and approval of changes up to $5,000 from the Board approved amounts on contracts less than $50,000. This process has proven to be an efficient and responsive way for the agencies involved and to comply with the Board’s policy direction.

The grants to be included in this year’s delegation are identified in Attachment B. The contracts to be included in this year’s delegation are identified in Attachment C. The contract list could include part-year contracts that would have been for the same amount as the prior year if the request had been to renew them for a full year. For example, a contractor was paid $100,000 for a full year’s work last year but the proposed contract is for $50,000 for 6 months work in Fiscal Year 2011-12.

Budget Resolution
The Resolution of the Board of Supervisors follows as Attachment D. Note the resolution allows the County Executive Officer, under limited circumstances, to approve changes to appropriations for previously approved equipment purchases.

Mandates and Service Levels
Board approval of these proposed changes (final budget adjustments and ongoing grants and contracts) during budget hearings is discretionary. The budget hearings, recommended budget and the budget resolution are subject to the Government Code of the State of California Chapter 1, Division 3, Title 3, Articles 3 and 4.

Fiscal and Facilities Impacts:
Approval of these recommendations adopts the Fiscal Year 2011-12 Recommended Budget (with any modifications determined by the Board) and authorizes the County Executive Officer and/or the County Auditor-Controller to take necessary related fiscal action.

Attachments:
A- Final Budget Adjustments
B- Ongoing Grants
C- Ongoing Contracts
D- Resolution of the Board of Supervisors

Authored by:
Andrew Myung, CEO Fiscal and Policy Analyst, 568-2060

Cc: Department Directors
    Assistant County Executive Officers
    Fiscal and Policy Analysts