Fire Department

Mark Hartwig
Fire Chief/Fire Warden

Administration and Support
Fire Prevention
Operations
Key Challenges & Emerging Issues

• Provide a competitive bid (with or without a private partner) for ambulance transport services for Santa Barbara County, in collaboration with the Operational Area Fire Chiefs, that enhances existing levels of service to citizens, area hospitals, and other skilled nursing and medical facilities.

• Finalize partnership agreements and launch construction of the Regional Fire Communications Facility to provide closest resource dispatch capabilities, promote regional partnerships, and advance communications and efficiency for Fire and EMS dispatch service delivery.

• Development of sustainable capital improvement program to ensure capital project investments align with long-term service goals and objectives.
Key Challenges & Emerging Issues

• Continue to strengthen Fire Department’s Emergency Medical Services (EMS) program with the conversion of engine companies from basic life support to advance life support to increase service levels provided to our community.

• Continue to develop and implement wildfire mitigation strategies, including vegetation management and defensible space programs, to limit negative impacts of wildfire on the community.

• Recruitment, retention, succession planning, training, peer support and wellness initiatives to maintain and support a diverse, high-performing department.
# Budget Summary

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Budget</td>
<td>$93,614,400</td>
</tr>
<tr>
<td>Use of One-Time for Ongoing Operations</td>
<td>$0</td>
</tr>
<tr>
<td>Capital Budget</td>
<td>$1,648,500</td>
</tr>
<tr>
<td>General Fund Contribution</td>
<td>$0</td>
</tr>
<tr>
<td>Full-Time Equivalents</td>
<td>274.0</td>
</tr>
<tr>
<td>Service Level Reductions</td>
<td>$0</td>
</tr>
<tr>
<td>Restoration Requests</td>
<td>$0</td>
</tr>
<tr>
<td>Expansion Requests</td>
<td>$0</td>
</tr>
</tbody>
</table>
**Station 27 (Cuyama) Rebuild: $5M**
Replacement of the existing 70-year-old Fire Station 27 in Cuyama with an 8,500 ft.$^2$ Fire and Sheriff station on the current site. This shared state-of-the-art facility will serve the current and future needs of the Fire Department and the Sheriff’s Office.

Total Fire Department capital cost is estimated at $6M.

**Regional Fire Communication Facility: $1M**
Funding to establish a 8,200 ft.$^2$ Regional Fire Communications Facility (RFCF) to dispatch resources to fire, medical and other emergencies. Architectural design targeted to begin in FY 2021-22, with bidding and construction phases targeted for April 2022 through September 2023.

Total Fire Department capital cost is estimated at $10M.

*Capital expenditures above are reflected as operating transfers to General Services.*
Capital Projects
Detail

Firehawk Fixed Belly Tank: $800K
The fixed belly tank represents the final step to fully convert the Blackhawk helicopter into a mission-ready Firehawk helicopter. The budgeted amount is for the purchase of parts and services necessary for the installation of a fixed belly tank for the Santa Barbara County Air Support Unit, Helicopter 964.

Total Fire Department capital cost is estimated at $2.5M.

Construction Dozer: $800K
Replacement of the existing dozer acquired in 1985.

Total Fire Department capital cost is estimated at $800K.
Anticipated Accomplishments
FY 2020-21

- Participated in the EMS ambulance transport stakeholder process in coordination with the Local Emergency Medical Services Agency (LEMSA) and operating area partners.

- Completed the first phase of the Lompoc Valley Fuel Reduction Project to reduce the impacts of wildfires by mitigating fuel continuity, providing improved safe separation distance for firefighters, and providing opportunities for access to improve suppression efforts.

- Utilized the Santa Barbara County Type III Incident Management Team to support the Public Health Department with the three established vaccination Points of Distribution Sites (PODS).

Renew ‘22 Accomplishment
Anticipated Accomplishments
FY 2020-21

• Collaborated with the County Cannabis Regulations Work Group to ensure necessary safety requirements are met for cannabis production in the County.

• Partnered with the County and local non-profits to address homeless needs, to enhance homeless prevention services for those in crisis, public safety, and quality of life concerns for the entire community.

• Concluded the first year of the Workers’ Compensation Carve Out/Alternate Dispute Resolution (ADR) pilot program.

Renew ‘22
Accomplishment
Department Goals & Objectives
FY 2021-22

• Provide a competitive bid for ambulance transport services for Santa Barbara County, in collaboration with the Operational Area Fire Chiefs, that enhances existing levels of service to citizens, area hospitals, and other skilled nursing and medical facilities.

• Finalize the Fire Department capital improvement program to ensure capital project investments align with long-term service goals and objectives.

• Launch the construction of the Regional Fire Communications Facility.

• Complete the second phase of the Lompoc Valley Fuel Reduction Project to reduce the impacts of wildfires to our County.
Department Goals & Objectives
FY 2021-22

• Continue to modernize and enhance the delivery of emergency medical services for the County, in collaboration with EMSA and the Operational Area Fire Chiefs.

• Complete high gear upgrade and belly tank installation and modifications to Helicopter 964 to transform it into a mission-ready Firehawk.

• Increase delivery of advance life support services at the following locations:
  • Station 12
  • Station 13
  • Station 15
  • Station 38
# Countywide Goals

<table>
<thead>
<tr>
<th>Goal</th>
<th>2020-21 Target</th>
<th>2020-21 Est. Actual</th>
<th>2021-22 Target</th>
</tr>
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</table>
| **RE-BALANCE: Enhance financial resiliency**
   Departments will enhance financial resiliency in an amount annually with a goal of at least 1% of their total budgets. | $1M            | $1M                 | $1M            |
| **RE-DESIGN: Migrate County services online**
   Evaluate and migrate 75% of County services determined feasible to be placed online by June 2022. | 100% of 3      | 100% of 3           | 100% of 5      |
| **RE-DESIGN: Train employees through InnovateSBC**
   Ensure employees are trained in process improvement and innovation through InnovateSBC.  
   *Note: 2021-22 Target reflects the cumulative number of employees trained/to be trained from July 1, 2020 through June 30, 2022.* | 3              | 3                   | 6              |

FY 2021-22 Budget Workshops
## RENEW ’22 | Countywide Goals

<table>
<thead>
<tr>
<th>Goal</th>
<th>2020-21 Target</th>
<th>2020-21 Est. Actual</th>
<th>2021-22 Target</th>
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<tbody>
<tr>
<td><strong>RESPOND: Conduct a Customer Service Survey</strong>&lt;br&gt;Conduct a customer service survey or other feedback method at least biennially, and develop an action plan to address areas of needed improvement.</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td><strong>RETAIN: Retain New Employees</strong>&lt;br&gt;Retain 80% of new employees during their first five years of County employment.&lt;br&gt;<em>Note: The first cohort comprises employees hired in FY 2019-20. FY 20-21 estimated actuals were impacted by those who did not successfully complete the rigorous Fire Academy.</em></td>
<td>80%&lt;br&gt;of 21</td>
<td>67%&lt;br&gt;of 21</td>
<td>67%&lt;br&gt;of 21</td>
</tr>
<tr>
<td><strong>RETAIN: Develop the Next Leaders</strong>&lt;br&gt;30% of managers participate in a leadership development program. Department will ensure at least three managers and/or supervisors participate in leadership development programs annually.</td>
<td>100%&lt;br&gt;of 3</td>
<td>100%&lt;br&gt;of 3</td>
<td>100%&lt;br&gt;of 3</td>
</tr>
</tbody>
</table>
## Performance Measures

<table>
<thead>
<tr>
<th>Description</th>
<th>2018-19 Actual</th>
<th>2019-20 Actual</th>
<th>2020-21 Target</th>
<th>2020-21 Est. Actual</th>
<th>2021-22 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fire code inspections conducted within the Department’s target cycle time</td>
<td>87% of 3,967</td>
<td>60% of 3,335</td>
<td>90% of 3,000</td>
<td>60% of 3,000</td>
<td>90% of 3,000</td>
</tr>
<tr>
<td>Building and wildland fires with a determination of cause, to improve prevention and public education programs</td>
<td>81% of 136</td>
<td>78% of 130</td>
<td>85% of 150</td>
<td>80% of 130</td>
<td>85% of 130</td>
</tr>
<tr>
<td>Wildland fires contained to 10 acres or less, to protect life and property</td>
<td>95% of 63</td>
<td>95% of 74</td>
<td>95% of 85</td>
<td>90% of 106</td>
<td>95% of 110</td>
</tr>
</tbody>
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## Performance Measures

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<th>2018-19 Actual</th>
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<th>2021-22 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency medical calls arrived at within the Emergency Medical Services Agency (EMSA) response time standards</td>
<td>93% of 9,467</td>
<td>100% of 10,988</td>
<td>100% of 11,184</td>
<td>100% of 11,500</td>
<td>100% of 11,500</td>
</tr>
<tr>
<td>Fire Protection Certificate (FPC) applications and system plan checks reviewed and responded to within target (Target: FPC is 30 business days and plan checks is 20 business days)</td>
<td>65% of 1,071</td>
<td>68% of 1,155</td>
<td>80% of 1,200</td>
<td>75% of 1,200</td>
<td>80% of 1,200</td>
</tr>
<tr>
<td>Structure fires confined to the room of origin, to protect life and property</td>
<td>83% of 83</td>
<td>81% of 78</td>
<td>90% of 90</td>
<td>90% of 90</td>
<td>90% of 90</td>
</tr>
</tbody>
</table>

FY 2021-22 Budget Workshops
Service Level Reductions

NONE
Summary

• Partner with EMSA and the Operational Area Fire Chiefs to improve the delivery of emergency medical services for the County.

• Support the construction of the Regional Fire Communications Facility.

• Hire a consultant to create an enhanced capital improvement program to ensure project investments align with long-term service goals and objectives.

• Participate in the competitive bid process for the ambulance transport services contract for Santa Barbara County.

• Finalize the high gear upgrade and fixed belly tank installation to ensure the Firehawk is mission ready.
“None of us, including me, ever do great things. But we can all do small things, with great love, and together we can do something wonderful.”

Mother Teresa